

2023 Final Budget

Presented by Krista Cagle, Director of Finance

Operating Revenues 649,880 Airport Revenues \$ 1,311,632 Real Estate/IP Revenues \$ 3,300,125 Park Revenues \$ 7,500 General & Administrative Revenues \$ 5,299,137 Non-Operating Revenues: \$ 5,299,137 Non-Operating Revenues \$ 1,553,071 Debt Service Tax Levy \$ 1,380,843 Investment income \$ 40,000 Lands sales contract revenue \$ - Hedral Grant: EDA \$ 1,783,464 Federal Grant: EDA \$ 1,783,464 Federal Grant: CVA \$ - Federal Grant: CVA \$ - Federal Grant: CARES \$ - State Grant: CARES \$ 392,017 State Grant: WA State Parks & Rec \$ 1,200 Total Non-operating Revenues: \$ 5,190,596 TOTAL SOURCES OF CASH \$ 18,058,46	PORT OF CAMAS-	WASHO	UGAL			
Beginning Cash Balance - January 1, 2023 \$ 7,568,73	FINAL 2023 B	UDGET				
Operating Revenues 449,880 Airport Revenues \$ 649,880 Marina Revenues \$ 1,311,632 Real Estate/IP Revenues \$ 3,000,125 Park Revenues \$ 7,500 General & Administrative Revenues \$ 30,000 Total Operating Revenues: Separity Non-Operating Revenues General Tax Levy \$ 1,553,071 Debt Service Tax Levy \$ 1,380,843 Investment income \$ 40,000 Lands sales contract revenue \$ - Misc tax revenue \$ 40,000 Federal Grant: EDA \$ 1,783,464 Federal Grant: EDA \$ 1,783,464 Federal Grant: CVA \$ - Federal Grant: CVA \$ - Federal Grant: CVA \$ - Federal Grant: BFP \$ 392,017 State Grant: WA State Parks & Rec \$ 1,200 Total Non-operating Revenues: \$ 5,190,596 TOTAL SOURCES OF CASH USES OF CASH Washer USES OF CASH <td col<="" th=""><th>SOURCES OF CASH</th><th></th><th></th><th></th><th></th></td>	<th>SOURCES OF CASH</th> <th></th> <th></th> <th></th> <th></th>	SOURCES OF CASH				
Airport Revenues \$ 649,880 Marina Revenues \$ 1,311,632 Real Estate/IP Revenues \$ 3,300,125 Park Revenues \$ 7,500 General & Administrative Revenues \$ 5,299,137 Non-Operating Revenues: General Tax Levy \$ 1,553,071 Debt Service Tax Levy \$ 1,580,843 Investment income \$ 40,000 Lands sales contract revenue \$ - Misc tax revenue \$ 40,000 Federal Grant: EDA \$ 1,783,464 Federal Grant: EDA \$ - Federal Grant: CVA \$ - Federal Grant: CVA \$ - Federal Grant: CVA \$ - Federal Grant: WA State Parks & Rec \$ 1,200 Total Non-operating Revenues: \$ 5,190,596 TOTAL SOURCES OF CASH \$ 18,058,46 USES OF CASH \$ 1,035,05 USES OF CASH \$ 1,035,05 USES OF CASH \$ 1,035,05	Beginning Cash Balance - January 1, 2023			\$	7,568,73	
Marina Revenues \$ 1,311,632 Real Estate/IP Revenues \$ 3,300,125 Park Revenues \$ 7,500 General & Administrative Revenues \$ 5,299,137 Non-Operating Revenues: General Tax Levy \$ 1,553,071 Debt Service Tax Levy \$ 1,380,843 Investment income \$ 40,000 Lands sales contract revenue \$ - Misc tax revenue \$ 40,000 Federal Grant: EDA \$ 1,783,464 Federal Grant: EDA \$ 1,783,464 Federal Grant: CVA \$ - Federal Grant: CVA \$ - Federal Grant: CVA \$ - Federal Grant: CARES \$ - State Grant: BFP \$ - State Grant: WA State Parks & Rec \$ 1,200 TOTAL SOURCES OF CASH \$ 18,058,46 USES OF CASH USES OF CASH USES OF CASH Operating Expenses Marina Expenses \$ 607,735 Marina Expenses \$ 967,927 Real Estate/IP Expenses \$ 1,513,553 <td>Operating Revenues:</td> <td></td> <td></td> <td></td> <td></td>	Operating Revenues:					
Real Estate/IP Revenues \$ 3,300,125 Park Revenues \$ 7,500 General & Administrative Revenues \$ 30,000 Total Operating Revenues: \$ 5,299,137 Non-Operating Revenues General Tax Levy \$ 1,553,071 Debt Service Tax Levy \$ 1,380,843 Investment income \$ 40,000 Lands sales contract revenue \$ 40,000 Ederal Grant: EDA \$ 1,783,464 Federal Grant: EDA \$ 1,783,464 Federal Grant: CVA \$ -	Airport Revenues	\$	649,880			
Park Revenues	Marina Revenues	\$	1,311,632			
Seneral & Administrative Revenues	Real Estate/IP Revenues	\$	3,300,125			
Non-Operating Revenues \$ 5,299,137 Non-Operating Revenues \$ 1,553,071 General Tax Levy \$ 1,380,843 Investment income \$ 40,000 Lands sales contract revenue \$ - Misc tax revenue \$ 40,000 Federal Grant: EDA \$ 1,783,464 Federal Grant: BIG \$ - Federal Grant: CVA \$ - Federal Grant: CARES \$ - State Grant/ Loan: CERB \$ 392,017 State Grant: WA State Parks & Rec \$ 1,200 Total Non-operating Revenues: \$ 5,190,596 TOTAL SOURCES OF CASH USES OF CASH \$ 18,058,46 USES OF CASH \$ 18,058,46 Operating Expenses: \$ 607,735 Marina Expenses \$ 967,927 Real Estate/IP Expenses \$ 1,513,553 Park Expenses \$ 1,477,236 Total Operating Expenses: \$ 1,477,236 Non-Operating Expenses \$ 1,035,000 Bond Interest expense \$ 1,035,000 Bond Administrative expense \$ 2,400 CERB Loan	Park Revenues	\$	7,500			
Non-Operating Revenues Sample Sam	General & Administrative Revenues	\$	30,000			
Seneral Tax Levy	Total Operating Revenues:	\$	5,299,137	- -		
Debt Service Tax Levy	Non-Operating Revenues					
Debt Service Tax Levy	General Tax Levy	\$	1,553,071			
Investment income	•	\$				
Lands sales contract revenue \$ - 0 Misc tax revenue \$ 40,000 Federal Grant: EDA \$ 1,783,464 Federal Grant: BIG \$ - 0 Federal Grant: CVA \$ - 0 Federal Grant: CARES \$ - 0 State Grant: LOARES \$ - 0 State Grant: BFP \$ - 0 State Grant: WA State Parks & Rec \$ 1,200 TOTAL SOURCES OF CASH \$ 5,190,596 TOTAL SOURCES OF CASH USES OF CASH Operating Expenses: Airport Expenses Airport Expenses \$ 967,927 Real Estate/IP Expenses \$ 967,927 Real Estate/IP Expenses \$ 1,513,553 Park Expenses \$ 323,783 General & Administrative Expenses \$ 1,477,236	•	•				
Misc tax revenue \$ 40,000 Federal Grant: EDA \$ 1,783,464 Federal Grant: BIG \$ - Federal Grant: CVA \$ - Federal Grant: CARES \$ - State Grant: DERB \$ 392,017 State Grant: BFP \$ - State Grant: WA State Parks & Rec \$ 1,200 TOTAL Non-operating Revenues: \$ 5,190,596 TOTAL SOURCES OF CASH USES OF CASH USES OF CASH Operating Expenses: Airport Expenses \$ 607,735 Marina Expenses \$ 967,927 Real Estate/IP Expenses \$ 1,513,553 Park Expenses \$ 323,783 General & Administrative Expenses \$ 1,477,236 Total Operating Expenses: \$ 4,890,235 Non-Operating Expenses Bond Interest expense \$ 1,035,000 Bond Administrative expense \$ 2,400 CERB Loan \$ 209,038 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,628,948 2023 Capital Improvement Projects \$ 5,582,352 <td>Lands sales contract revenue</td> <td></td> <td>-</td> <td></td> <td></td>	Lands sales contract revenue		-			
Federal Grant: EDA	Misc tax revenue	•	40.000			
Federal Grant: BIG			*			
Federal Grant: CVA \$ - Federal Grant: CARES \$ - State Grant/Loan: CERB \$ 392,017 State Grant: BFP \$ - State Grant: WA State Parks & Rec \$ 1,200 Total Non-operating Revenues: TOTAL SOURCES OF CASH USES OF CASH Operating Expenses: Airport Expenses \$ 607,735 Marina Expenses \$ 967,927 Real Estate/IP Expenses \$ 1,513,553 Park Expenses \$ 323,783 General & Administrative Expenses \$ 1,477,236 Total Operating Expenses: \$ 4,890,235 Non-Operating Expenses \$ 1,035,000 Bond Principal expense \$ 1,035,000 Bond Administrative expense \$ 2,400 CERB Loan \$ 209,038 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,628,948 2023 Capital Improvement Projects \$ 5,582,352			-			
Federal Grant: CARES \$ - State Grant/Loan: CERB \$ 392,017 State Grant: BFP \$ - State Grant: WA State Parks & Rec \$ 1,200 Total Non-operating Revenues: \$ 5,190,596 TOTAL SOURCES OF CASH \$ 18,058,46 USES OF CASH \$ 1,513,553 USES OF CASH \$ 1,513,553 Park Expenses \$ 1,513,553 Park Expenses \$ 1,513,553 Park Expenses \$ 1,477,236 Total Operating Expenses \$ 1,477,236 USES OF CASH \$ 1,477,236 US			_			
State Grant/Loan: CERB \$ 392,017 State Grant: BFP \$ - State Grant: WA State Parks & Rec \$ 1,200 TOTAL Non-operating Revenues: \$ 5,190,596 TOTAL SOURCES OF CASH USES OF CASH USES OF CASH Operating Expenses: Airport Expenses \$ 607,735 Marina Expenses \$ 967,927 Real Estate/IP Expenses \$ 1,513,553 Park Expenses \$ 323,783 General & Administrative Expenses \$ 1,477,236 Total Operating Expenses: \$ 4,890,235 Non-Operating Expenses \$ 345,843 Bond Principal expense \$ 1,035,000 Bond Administrative expense \$ 2,400 CERB Loan \$ 209,038 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,628,948 2023 Capital Improvement Projects \$ 5,582,352			_			
State Grant: BFP \$ State Grant: WA State Parks & Rec \$ 1,200 Total Non-operating Revenues: \$ 5,190,596 TOTAL SOURCES OF CASH USES OF CASH Operating Expenses: Airport Expenses \$ 607,735 Marina Expenses \$ 967,927 Real Estate/IP Expenses \$ 1,513,553 Park Expenses \$ 323,783 General & Administrative Expenses \$ 1,477,236 Total Operating Expenses: \$ 4,890,235 Non-Operating Expenses \$ 1,035,000 Bond Interest expense \$ 1,035,000 Bond Administrative expense \$ 2,400 CERB Loan \$ 209,038 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,628,948 2023 Capital Improvement Projects \$ 5,582,352		•	302 017			
State Grant: WA State Parks & Rec \$ 1,200 Total Non-operating Revenues: \$ 5,190,596 TOTAL SOURCES OF CASH USES OF CASH Operating Expenses: Airport Expenses \$ 607,735 Marina Expenses \$ 967,927 Real Estate/IP Expenses \$ 1,513,553 Park Expenses \$ 323,783 General & Administrative Expenses \$ 1,477,236 Total Operating Expenses: \$ 4,890,235 Non-Operating Expenses \$ 1,035,000 Bond Interest expense \$ 1,035,000 Bond Administrative expense \$ 2,400 CERB Loan \$ 209,038 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,628,948 2023 Capital Improvement Projects \$ 5,582,352			332,017			
Total Non-operating Revenues: \$ 5,190,596			1 200			
State				_		
USES OF CASH Operating Expenses: Airport Expenses \$ 607,735 Marina Expenses \$ 967,927 Real Estate/IP Expenses \$ 1,513,553 Park Expenses \$ 323,783 General & Administrative Expenses \$ 1,477,236 Total Operating Expenses: \$ 4,890,235 Non-Operating Expenses \$ 345,843 Bond Interest expense \$ 1,035,000 Bond Administrative expense \$ 2,400 CERB Loan \$ 209,038 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,628,948 2023 Capital Improvement Projects \$ 5,582,352	i otal Non-operating Revenues:		5,190,596	_		
Operating Expenses: Airport Expenses \$ 607,735 Marina Expenses \$ 967,927 Real Estate/IP Expenses \$ 1,513,553 Park Expenses \$ 323,783 General & Administrative Expenses \$ 1,477,236 Total Operating Expenses: \$ 4,890,235 Non-Operating Expenses \$ 345,843 Bond Interest expense \$ 1,035,000 Bond Administrative expense \$ 2,400 CERB Loan \$ 209,038 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,628,948 2023 Capital Improvement Projects \$ 5,582,352	TOTAL SOURCES OF CASH			\$	18,058,46	
Airport Expenses \$ 607,735 Marina Expenses \$ 967,927 Real Estate/IP Expenses \$ 1,513,553 Park Expenses \$ 323,783 General & Administrative Expenses \$ 1,477,236 Total Operating Expenses: Bond Interest expense \$ 345,843 Bond Principal expense \$ 1,035,000 Bond Administrative expense \$ 2,400 CERB Loan \$ 209,038 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,628,948 2023 Capital Improvement Projects \$ 5,582,352	USES OF CASH					
Marina Expenses \$ 967,927 Real Estate/IP Expenses \$ 1,513,553 Park Expenses \$ 323,783 General & Administrative Expenses \$ 1,477,236 Total Operating Expenses: Bond Interest expense \$ 345,843 Bond Principal expense \$ 1,035,000 Bond Administrative expense \$ 2,400 CERB Loan \$ 209,038 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,628,948 2023 Capital Improvement Projects \$ 5,582,352	Operating Expenses:					
Real Estate/IP Expenses \$ 1,513,553 Park Expenses \$ 323,783 General & Administrative Expenses \$ 1,477,236 Total Operating Expenses: Bond Interest expense \$ 345,843 Bond Principal expense \$ 1,035,000 Bond Administrative expense \$ 2,400 CERB Loan \$ 209,038 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,628,948 2023 Capital Improvement Projects \$ 5,582,352	Airport Expenses	\$	607,735			
Park Expenses \$ 323,783 General & Administrative Expenses \$ 1,477,236 Total Operating Expenses: \$ 4,890,235 Non-Operating Expenses \$ 345,843 Bond Interest expense \$ 1,035,000 Bond Administrative expense \$ 2,400 CERB Loan \$ 209,038 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,628,948 2023 Capital Improvement Projects \$ 5,582,352	Marina Expenses	\$	967,927			
General & Administrative Expenses \$ 1,477,236 Total Operating Expenses: \$ 4,890,235 Non-Operating Expenses \$ 345,843 Bond Interest expense \$ 1,035,000 Bond Administrative expense \$ 2,400 CERB Loan \$ 209,038 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,628,948 2023 Capital Improvement Projects \$ 5,582,352	Real Estate/IP Expenses	\$	1,513,553			
Non-Operating Expenses: \$ 4,890,235 Non-Operating Expenses \$ 345,843 Bond Interest expense \$ 1,035,000 Bond Administrative expense \$ 2,400 CERB Loan \$ 209,038 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,628,948 2023 Capital Improvement Projects \$ 5,582,352	Park Expenses	\$	323,783			
Non-Operating Expenses Bond Interest expense \$ 345,843 Bond Principal expense \$ 1,035,000 Bond Administrative expense \$ 2,400 CERB Loan \$ 209,038 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,628,948 2023 Capital Improvement Projects \$ 5,582,352	General & Administrative Expenses	\$	1,477,236			
Bond Interest expense \$ 345,843 Bond Principal expense \$ 1,035,000 Bond Administrative expense \$ 2,400 CERB Loan \$ 209,038 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,628,948 2023 Capital Improvement Projects \$ 5,582,352	Total Operating Expenses:	\$	4,890,235	_		
Bond Interest expense \$ 345,843 Bond Principal expense \$ 1,035,000 Bond Administrative expense \$ 2,400 CERB Loan \$ 209,038 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,628,948 2023 Capital Improvement Projects \$ 5,582,352	Non-Operating Expenses					
Bond Principal expense \$ 1,035,000 Bond Administrative expense \$ 2,400 CERB Loan \$ 209,038 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,628,948 2023 Capital Improvement Projects \$ 5,582,352		\$	345,843			
Bond Administrative expense \$ 2,400 CERB Loan \$ 209,038 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,628,948 2023 Capital Improvement Projects \$ 5,582,352						
CERB Loan \$ 209,038 Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,628,948 2023 Capital Improvement Projects \$ 5,582,352						
Contracts Payable - Luse \$ 36,667 Total Non-Operating Expenses: \$ 1,628,948 2023 Capital Improvement Projects \$ 5,582,352	•					
Total Non-Operating Expenses: \$ 1,628,948 2023 Capital Improvement Projects \$ 5,582,352						
	•			- -		
Ending Cash Palance December 21, 2022	2023 Capital Improvement Projects	\$	5,582,352			
The state of the s	Ending Cash Balance - December 31, 2023			\$	5,956,93	

PORT OF CAMAS-WASH(FINAL	OUGAI	_		
OPERATING REVENUES:				
Airport Revenues	\$	649,880		
Marina Revenues	\$	1,311,632		
Real Estate/IP Revenues	\$	3,300,125		
Park Revenues	\$	7,500		
General & Administrative Revenues	\$	30,000		
Total Operating Revenues:	\$	5,299,137	-	
OPERATING EXPENDITURES:				
Airport Expenses	\$	607,735		
Marina Expenses	\$	967,927		
Real Estate/IP Expenses	\$	1,513,553		
Park Expenses	\$	323,783		
General & Administrative Expenses	\$	1,477,236		
Total Operating Expenses:	\$	4,890,235	_	
NET OPERATING INCOME			\$	408,90
NON-OPERATING REVENUES:				
Debt Service Tax Levy	\$	1,380,843		
Investment income	\$	40,000		
Misc tax revenue	\$	40,000		
Federal Grant: EDA	\$	1,783,464		
State Grant/Loan: CERB	\$	392,017		
State Grant: WA State Parks & Rec	\$	1,200		
Total Non-Operating Revenues:	\$	3,637,524	-	
NON-OPERATING EXPENDITURES:				
Bond Principal & Interest expense	\$	1,380,843		
CERB Loan	\$	209,038		
Bond Administrative expense	\$	2,400		
Contracts Payable - Luse	\$	36,667		
Total Non-Operating Expenses:	\$	1,628,948	_	
NET INCOME BEFORE CAPITAL PROJECTS:			\$	2,417,47
REVENUE NEEDED FROM TAX LEVY TO FUND			<u> </u>	
NON-OPERATING EXPENDITURES			\$	-
General Fund Tax Levy	\$	1,553,071		
REVENUE AVAILABLE FOR CAPITAL PROJECTS			\$	3,970,55
Capital Improvement Projects	\$	5,582,352		
REVENUE NEEDED FROM CASH RESERVES TO FUND				
CAPITAL IMPROVEMENT PROJECTS			\$	1,611,8

2023 BUDGETED REVENUES

FINAL

Hangar Rentals	\$	314,361	(A1)
AP-1 Leases		27,470	(A2)
Immelman Hangars Land Lease	\$	14,906	(A3)
AP-5 and AP-6 Residential Rentals	\$	34,800	(A4)
Electrical Fees	\$	20,328	(A5)
Fuel revenue	\$	234,000	(A6)
All other AP operating revenue	\$	4,015	(A7)
Total Airport Revenues	\$	649,880	
Moorage Fees	\$	727,940	(M1)
Waverunner Fees	\$	28,970	(M2)
Setup Fees	\$	4,000	(M3)
Launch Ramp Ticket Fees	\$	15,000	(M4)
Launch Ramp Permit Fees	\$	35,000	(M5)
Electrical Fees	\$	24,000	(M6)
Other Marina Operating Revenue	\$	52,441	(M7)
Property Resources (Puffin Café)	\$	6,007	(M8)
Dolphin Yacht Club	\$	4,862	(M9)
Riverside Marine	\$	77,760	(M10)
OHSU Breakwater	\$	1,453	(M11)
PNW Ice & Water	\$	4,200	(M12)
Fuel Revenue	\$	330,000	(M13)
Fuel Revenue Total Marina Revenues			(M13)
	\$	330,000	(M13) (R1)
Total Marina Revenues	\$	330,000 1,311,632	1
Total Marina Revenues IP Ground leases	\$ \$ \$	330,000 1,311,632 522,840	(R1)
IP Ground leases IP spur track leases	\$ \$ \$ \$	330,000 1,311,632 522,840 7,380	(R1) (R2)
IP Ground leases IP spur track leases Bldg 3 - Kemira	\$ \$ \$ \$	330,000 1,311,632 522,840 7,380 124,343	(R1) (R2) (R3)
IP Ground leases IP spur track leases Bldg 3 - Kemira Bldg 4 - Elwell	\$ \$ \$ \$ \$	330,000 1,311,632 522,840 7,380 124,343 120,715	(R1) (R2) (R3) (R4)
IP Ground leases IP spur track leases Bldg 3 - Kemira Bldg 4 - Elwell Bldg 5 - MJ Glass Production	\$ \$ \$ \$ \$	330,000 1,311,632 522,840 7,380 124,343 120,715 46,887	(R1) (R2) (R3) (R4) (R5)
IP Ground leases IP spur track leases Bldg 3 - Kemira Bldg 4 - Elwell Bldg 5 - MJ Glass Production Bldg 6 - Kemira	\$ \$ \$ \$ \$ \$	330,000 1,311,632 522,840 7,380 124,343 120,715 46,887 192,531	(R1) (R2) (R3) (R4) (R5) (R6)
IP Ground leases IP spur track leases Bldg 3 - Kemira Bldg 4 - Elwell Bldg 5 - MJ Glass Production Bldg 6 - Kemira Bldg 7 - Western Forest Products	\$ \$ \$ \$ \$ \$ \$	330,000 1,311,632 522,840 7,380 124,343 120,715 46,887 192,531 136,116	(R1) (R2) (R3) (R4) (R5) (R6) (R7)
IP Ground leases IP spur track leases Bldg 3 - Kemira Bldg 4 - Elwell Bldg 5 - MJ Glass Production Bldg 6 - Kemira Bldg 7 - Western Forest Products Bldg 8 - Corrosion/Corrosion Shield	\$ \$ \$ \$ \$ \$ \$	330,000 1,311,632 522,840 7,380 124,343 120,715 46,887 192,531 136,116 110,892	(R1) (R2) (R3) (R4) (R5) (R6) (R7) (R8)
IP Ground leases IP spur track leases Bldg 3 - Kemira Bldg 4 - Elwell Bldg 5 - MJ Glass Production Bldg 6 - Kemira Bldg 7 - Western Forest Products Bldg 8 - Corrosion/Corrosion Shield Bldg 9 - Intech	\$ \$ \$ \$ \$ \$ \$	330,000 1,311,632 522,840 7,380 124,343 120,715 46,887 192,531 136,116 110,892 115,509	(R1) (R2) (R3) (R4) (R5) (R6) (R7) (R8) (R9)
IP Ground leases IP spur track leases Bldg 3 - Kemira Bldg 4 - Elwell Bldg 5 - MJ Glass Production Bldg 6 - Kemira Bldg 7 - Western Forest Products Bldg 8 - Corrosion/Corrosion Shield Bldg 9 - Intech Bldg 10 - Elwell	\$ \$ \$ \$ \$ \$ \$ \$	330,000 1,311,632 522,840 7,380 124,343 120,715 46,887 192,531 136,116 110,892 115,509 51,418	(R1) (R2) (R3) (R4) (R5) (R6) (R7) (R8) (R9) (R10)
IP Ground leases IP spur track leases Bldg 3 - Kemira Bldg 4 - Elwell Bldg 5 - MJ Glass Production Bldg 6 - Kemira Bldg 7 - Western Forest Products Bldg 8 - Corrosion/Corrosion Shield Bldg 9 - Intech Bldg 10 - Elwell Bldg 11 - Ponder Burner	\$ \$ \$ \$ \$ \$ \$ \$	330,000 1,311,632 522,840 7,380 124,343 120,715 46,887 192,531 136,116 110,892 115,509 51,418 126,958	(R1) (R2) (R3) (R4) (R5) (R6) (R7) (R8) (R9) (R10) (R11)
IP Ground leases IP spur track leases Bldg 3 - Kemira Bldg 4 - Elwell Bldg 5 - MJ Glass Production Bldg 6 - Kemira Bldg 7 - Western Forest Products Bldg 8 - Corrosion/Corrosion Shield Bldg 9 - Intech Bldg 10 - Elwell Bldg 11 - Ponder Burner Bldg 12 - Etec/Precision Saw/Plastic Forming	\$ \$ \$ \$ \$ \$ \$ \$ \$	330,000 1,311,632 522,840 7,380 124,343 120,715 46,887 192,531 136,116 110,892 115,509 51,418 126,958 127,216	(R1) (R2) (R3) (R4) (R5) (R6) (R7) (R8) (R10) (R11) (R12)
IP Ground leases IP spur track leases Bldg 3 - Kemira Bldg 4 - Elwell Bldg 5 - MJ Glass Production Bldg 6 - Kemira Bldg 7 - Western Forest Products Bldg 8 - Corrosion/Corrosion Shield Bldg 9 - Intech Bldg 10 - Elwell Bldg 11 - Ponder Burner Bldg 12 - Etec/Precision Saw/Plastic Forming Bldg 14 - 54-40 Brewing	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$	330,000 1,311,632 522,840 7,380 124,343 120,715 46,887 192,531 136,116 110,892 115,509 51,418 126,958 127,216 111,633	(R1) (R2) (R3) (R4) (R5) (R6) (R7) (R8) (R9) (R10) (R11) (R12) (R13)
IP Ground leases IP spur track leases Bldg 3 - Kemira Bldg 4 - Elwell Bldg 5 - MJ Glass Production Bldg 6 - Kemira Bldg 7 - Western Forest Products Bldg 8 - Corrosion/Corrosion Shield Bldg 9 - Intech Bldg 10 - Elwell Bldg 11 - Ponder Burner Bldg 12 - Etec/Precision Saw/Plastic Forming Bldg 14 - 54-40 Brewing Bldg 15 - Foods In Season	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$	330,000 1,311,632 522,840 7,380 124,343 120,715 46,887 192,531 136,116 110,892 115,509 51,418 126,958 127,216 111,633 131,196	(R1) (R2) (R3) (R4) (R5) (R6) (R7) (R8) (R10) (R11) (R12) (R13) (R14)
IP Ground leases IP spur track leases Bldg 3 - Kemira Bldg 4 - Elwell Bldg 5 - MJ Glass Production Bldg 6 - Kemira Bldg 7 - Western Forest Products Bldg 8 - Corrosion/Corrosion Shield Bldg 9 - Intech Bldg 10 - Elwell Bldg 11 - Ponder Burner Bldg 12 - Etec/Precision Saw/Plastic Forming Bldg 14 - 54-40 Brewing Bldg 15 - Foods In Season Bldg 16 - DS Fabrication	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	330,000 1,311,632 522,840 7,380 124,343 120,715 46,887 192,531 136,116 110,892 115,509 51,418 126,958 127,216 111,633 131,196 93,861	(R1) (R2) (R3) (R4) (R5) (R6) (R7) (R8) (R9) (R10) (R11) (R12) (R13) (R14) (R15)
IP Ground leases IP spur track leases Bldg 3 - Kemira Bldg 4 - Elwell Bldg 5 - MJ Glass Production Bldg 6 - Kemira Bldg 7 - Western Forest Products Bldg 8 - Corrosion/Corrosion Shield Bldg 9 - Intech Bldg 10 - Elwell Bldg 11 - Ponder Burner Bldg 12 - Etec/Precision Saw/Plastic Forming Bldg 14 - 54-40 Brewing Bldg 15 - Foods In Season Bldg 16 - DS Fabrication Bldg 17 - MJ Glass/FIS/Lumino	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	330,000 1,311,632 522,840 7,380 124,343 120,715 46,887 192,531 136,116 110,892 115,509 51,418 126,958 127,216 111,633 131,196 93,861 172,545	(R1) (R2) (R3) (R4) (R5) (R6) (R7) (R8) (R10) (R11) (R12) (R13) (R14) (R15) (R16)

Bldg 20	\$	353,412	(R19)
Courthouse - City of Camas	\$	49,527	(R20)
Westlie Ford	\$	169,440	(R21)
Tenant Security Deposits	\$	21,286	(R22)
Utility Rev from Tenants	\$	14,000	(R23)
All other IP operating revenue	\$	5,000	(R24)
Infrastructure Fee	\$	7,224	(R25)
Total Real Estate/Industrial Property Revenues	\$	3,300,125	
Park Revenues	\$	7,500	(P1/P2)
General & Administrative Revenues	\$	30,000	(G1)
Total Operating Revenue	\$	5,299,137	- -
erating Revenue: Taxes levied for: General tax levy	\$	1,553,071	(NO1)
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Taxes levied for: General tax levy			- ` ′
Taxes levied for: General tax levy Debt service tax levy	\$	1,380,843	(NO2)
Taxes levied for: General tax levy Debt service tax levy Investment income			(NO2) (NO3)
Taxes levied for: General tax levy Debt service tax levy Investment income Lands sales contracts:	\$ \$	1,380,843	(NO2)
Taxes levied for: General tax levy Debt service tax levy Investment income Lands sales contracts: Calvert	\$ \$	1,380,843 40,000 -	(NO2) (NO3) (NO4)
Taxes levied for: General tax levy Debt service tax levy Investment income Lands sales contracts: Calvert Misc tax revenue	\$ \$ \$ \$	1,380,843 40,000 - 40,000	(NO2) (NO3) (NO4)
Taxes levied for: General tax levy Debt service tax levy Investment income Lands sales contracts: Calvert Misc tax revenue Federal Grant: EDA	\$ \$ \$ \$	1,380,843 40,000 -	(NO2) (NO3) (NO4)
Taxes levied for: General tax levy Debt service tax levy Investment income Lands sales contracts: Calvert Misc tax revenue Federal Grant: EDA Federal Grant: BIG	\$ \$ \$ \$ \$	1,380,843 40,000 - 40,000	(NO2) (NO3) (NO4)
Taxes levied for: General tax levy Debt service tax levy Investment income Lands sales contracts: Calvert Misc tax revenue Federal Grant: EDA Federal Grant: BIG Federal Grant: CVA	\$ \$ \$ \$ \$ \$	1,380,843 40,000 - 40,000	(NO2) (NO3) (NO4)
Taxes levied for: General tax levy Debt service tax levy Investment income Lands sales contracts: Calvert Misc tax revenue Federal Grant: EDA Federal Grant: BIG Federal Grant: CVA Federal Grant: CARES	\$ \$ \$ \$ \$ \$	1,380,843 40,000 - 40,000 1,783,464 - -	(NO2) (NO3) (NO4) (NO5) (NO6)
Taxes levied for: General tax levy Debt service tax levy Investment income Lands sales contracts: Calvert Misc tax revenue Federal Grant: EDA Federal Grant: BIG Federal Grant: CVA Federal Grant: CARES State Grant/Loan: CERB	\$ \$ \$ \$ \$ \$ \$	1,380,843 40,000 - 40,000	(NO2) (NO3) (NO4) (NO5) (NO6)
Taxes levied for: General tax levy Debt service tax levy Investment income Lands sales contracts: Calvert Misc tax revenue Federal Grant: EDA Federal Grant: BIG Federal Grant: CVA Federal Grant: CARES State Grant/Loan: CERB State Grant: BFP	\$ \$ \$ \$ \$ \$ \$	1,380,843 40,000 - 40,000 1,783,464 - - - 392,017	(NO2) (NO3) (NO4) (NO5) (NO6)
Taxes levied for: General tax levy Debt service tax levy Investment income Lands sales contracts: Calvert Misc tax revenue Federal Grant: EDA Federal Grant: BIG Federal Grant: CVA Federal Grant: CARES State Grant/Loan: CERB State Grant: BFP State Grant: WA State Parks & Rec	\$ \$ \$ \$ \$ \$ \$ \$	1,380,843 40,000 - 40,000 1,783,464 - - 392,017 - 1,200	(NO2) (NO3) (NO4) (NO5) (NO6)
Taxes levied for: General tax levy Debt service tax levy Investment income Lands sales contracts: Calvert Misc tax revenue Federal Grant: EDA Federal Grant: BIG Federal Grant: CVA Federal Grant: CARES State Grant/Loan: CERB State Grant: BFP	\$ \$ \$ \$ \$ \$ \$	1,380,843 40,000 - 40,000 1,783,464 - - - 392,017	(NO2) (NO3) (NO4) (NO5) (NO6)

2023 BUDGETED EXPENDITURES

FINAL

Payroll	\$ 250,877 (A	8)
Advertising & Marketing	\$ 4,000 (A	9)
Outside services	\$ 9,000 (A	10)
Legal	\$ 2,000 (A	11)
Supplies	\$ 6,500 (A	12)
Janitorial	\$ 1,200 (A	13)
Fire System Monitoring	\$ 1,366 (A	14)
Insurance	\$ 60,822 (A	15)
Utilities	\$ 17,800 (A	16)
Internet	\$ 1,050 (A	.17)
Clean Water Tax	\$ 4,559 (A	18)
Maintenance & Repair (Grounds)	\$ 8,020 (A	19)
Maintenance & Repair (Structures)	\$ 5,000 (A	20)
Maintenance & Repair (Equipment)	\$ 5,000 (A	21)
Aviation Fuel Expense	\$ 208,000 (A	22)
Aviation Fuel Credit Card	\$ 7,540 (A	23)
Misc Expenses	\$ 15,000 (A	24)
Total Airport Expenditures	\$ 607,735	
Payroll	\$ 427,061 (M	114)
Advertising & Marketing	\$ 3,100 (M	l15)
Outside services	\$ 18,500 (M	116)
Legal	\$ 2,000 (M	117)
Supplies	\$ 13,000 (M	118)
Janitorial Supplies	\$ 1,750 (M	119)
Equipment Fuel	\$ 1,200 (M	120)
Security	\$ 4,000 (M	121)
Insurance	\$ 117,416 (M	122)
Utilities	\$ 42,000 (M	123)
Misc Expenses	\$ 12,000 (M	124)
Maintenance & Repair (Equipment)	\$ 10,000 (M	125)
Maintenance & Repair (Structures)	\$ 5,000 (M	126)
Maintenance & Repairs (Docks)	\$ 6,000 (M	127)
Maintenance & Repair (Grounds)	\$ 9,000 (M	128)
Fuel Expense	\$ 287,000 (M	129)
Fuel Credit Card & Sales Tax Expense	\$ 8,900 (M	130)
Total Marina Expenditures	\$ 967,927	
Payroll	\$ 1,040,438 (F	R26)
Advertising & Marketing	\$ 5,000 (F	R27)
Outside Services	\$ 40,000 (F	R28)
Legal fees	\$ 15,000 (F	R29)
Supplies	\$ 11,000 (F	R30)

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Fire System Monitoring	\$	5,919	(R31)
Insurance	\$	200,556	(R32)
Utilities	\$	47,000	(R33)
Internet	\$	1,540	(R34)
Stormwater	\$	4,600	(R35)
Misc Expenses	\$	1,000	(R36)
Maintenance & Repair (Dike)	\$	63,000	(R37)
Maintenance & Repair (Grounds)	\$	27,000	(R38)
Maintenance & Repair (Rail)	\$	5,000	(R39)
Maintenance & Repair (Pumps)	\$	3,000	(R40)
Maintenance & Repair (Equipment)	\$	7,500	(R41)
Maintenance & Repair (Structures)	\$	34,000	(R42)
Maintenance & Repair (Streets)	\$	2,000	(R43)
Total Real Estate/IP Expenditures	\$	1,513,553	
Payroll	\$	250,835	(P3)
Marketing	\$	2,500	(P4)
Outside Services	\$	2,000	(P5)
Supplies	\$	3,000	(P6)
Janitorial	\$	1,750	(P7)
Insurance	\$	5,843	(P8)
Utilities	\$	15,017	(P9)
Misc Expenses	\$	500	(P10)
Maintenance & Repair (Equipment)	\$	7,000	(P11)
Maintenance & Repair (Structures)	\$	3,000	(P12)
Maintenance & Repair (Grounds)	\$	32,338	(P13)
Total Park Expenditures	\$	323,783	
General & Administrative Expenditures	\$	1,477,236	ľ
Total Operating Expense	\$	4,890,235)
			1
NET OPERATING INCOME	\$	408,903	
Non-Operating Expense			
Bond Interest expense	\$	345,843	(NO7)
Bond Principal expense	\$	1,035,000	(NO8)
Bond Administrative expense	-	2,400	(NO9)
CERB Loan	\$		(NO10)
Luse Contracts Payable	\$	36,667	(NO11)
Capital Improvement Projects	\$	5,582,352	(NO12)
Total Non-Operating Expense	\$	7,211,300	(11012)
Total Hon Operating Expenses	<u> </u>	1,211,000	ı
TOTAL EXPENSE	\$	12,101,534	
			•
NET INCOME	\$	(1,611,801)	

2023 AIRPORT BUDGET

Revenues

	Hangar & Tiedown Rentals	\$ 314,361	(A1)
	AP-1 Leases	\$ 27,470	(A1) (A2)
	Immelman Hangars Land Lease	\$ 14,906	- (A3)
	AP-5 and AP-6 Residential Rentals	\$ 34,800	- (A4)
	Electrical Fees	\$ 20,328	(A5)
	Other Airport Operating Revenue	\$ 4,015	(A6)
	Aviation Fuel Revenue	\$ 234,000	(A7)
Total Airport Re		\$ 649,880	• (, (,)
· - !!			•
Expenditures	Payroll	\$ 250,877	(A8)
	Advertising & Marketing	\$ 4,000	- ` ′
	Outside Services	\$ 9,000	_ ` ′
	Legal	\$ 2,000	- `
	Supplies	\$ 6,500	(A12
	Janitorial	\$ 1,200	(A13
	Fire System Monitoring	\$ 1,366	(A14
	Insurance	\$ 60,822	(A15
	Utilities	\$ 17,800	(A16
	Internet	\$ 1,050	(A17
	Clean Water Tax	\$ 4,559	(A18
	Maintenance & Repair (Grounds)	\$ 8,020	(A19
	Maintenance & Repair (Structures)	\$ 5,000	(A20
	Maintenance & Repair (Equipment)	\$ 5,000	(A21
	Misc Expenses	\$ 15,000	(A22
	Aviation Fuel Expense	\$ 208,000	(A23
	Aviation Fuel Credit Card Expense	\$ 7,540	(A24
Total Airport Ex	penditures	\$ 607,735	
Net Income		\$ 42,145	

2023 MARINA BUDGET

	2023 MARINA BUDGET		
Revenues			
	Moorage Fees	\$ 727,940	(M1)
	Waverunner Fees	\$ 28,970	(M2)
	Setup Fees	\$ 4,000	(M3)
	Launch Ramp Ticket Fees	\$ 15,000	(M4)
	Launch Ramp Permit Fees	\$ 35,000	(M5)
	Electrical Fees	\$ 24,000	(M6)
	Other Marina Operating Revenue	\$ 52,441	(M7)
	Property Resources (Puffin Café)	\$ 6,007	(M8)
	Dolphin Yacht Club	\$ 4,862	(M9)
	Riverside Marine	\$ 77,760	(M10)
	OHSU Breakwater	\$ 1,453	(M11)
	PNW Ice & Water	\$ 4,200	(M12)
	Fuel Revenue	\$ 330,000	(M13)
Total Marina Rev	renues	\$ 1,311,632	
			_
Expenditures			
	Payroll	\$ 427,061	(M14)
	Advertising & Marketing	\$ 3,100	(M15)
	Outside services	\$ 18,500	(M16)
	Legal	\$ 2,000	(M17)
	Supplies	\$ 13,000	(M18)
	Janitorial	\$ 1,750	(M19)
	Equipment Fuel	\$ 1,200	(M20)
	Security	\$ 4,000	(M21)
	Insurance	\$ 117,416	(M22)
	Utilities	\$ 42,000	(M23)
	Misc Expenses	\$ 12,000	(M24)
	Maintenance & Repair (Equipment)	\$ 10,000	(M25)
	Maintenance & Repair (Structures)	\$ 5,000	(M26)

Fuel Expense	\$ 287,000	(M29)
Fuel Credit Card Expense	\$ 8,900	(M30)
Total Marina Expenditures	\$ 967,927	

Maintenance & Repairs (Docks)

Maintenance & Repair (Grounds)

\$

\$

6,000 (M27)

9,000 (M28)

Net Income	\$	343,705
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2023 REAL ESTATE/INDUSTRIAL PROPERTY BUDGET

Revenues

Revenues			
	IP Ground leases	\$ 522,840	(R1)
	IP spur track leases	\$ 7,380	(R2)
	Bldg 3 - Kemira	\$ 124,343	(R3)
	Bldg 4 - Elwell	\$ 120,715	(R4)
	Bldg 5 - MJ's Glass Production	\$ 46,887	(R5)
	Bldg 6 - Kemira	\$ 192,531	(R6)
	Bldg 7 - Western Forest Products	\$ 136,116	(R7)
	Bldg 8 - Corrosion/Corrosion Shield	\$ 110,892	(R8)
	Bldg 9 - Intech	\$ 115,509	(R9)
	Bldg 10 - Elwell	\$ 51,418	(R10)
	Bldg 11 - Ponder Burner	\$ 126,958	(R11)
	Bldg 12 - Etec/Precision Saw/Plastic Forming	\$ 127,216	(R12)
	Bldg 14 - 54-40 Brewing	\$ 111,633	(R13)
	Bldg 15 - Foods In Season	\$ 131,196	(R14)
	Bldg 16 - DS Fabrication	\$ 93,861	(R15)
	Bldg 17 - MJ Glass/FIS/Lumino	\$ 172,545	(R16)
	Bldg 18	\$ 372,827	(R17)
	Bldg 19 - Wolseley	\$ 115,371	(R18)
	Bldg 20	\$ 353,412	(R19)
	Courthouse - City of Camas	\$ 49,527	(R20)
	Westlie Ford	\$ 169,440	(R21)
	Tenant Security Deposits	\$ 21,286	(R22)
	Utility Rev fromTenants	\$ 14,000	(R23)
	Other IP Operating Revenue	\$ 5,000	(R24)
	Infrastructure Fee	\$ 7,224	(R25)
Total Real Estate	/IP Revenues	\$ 3,300,125	
Expenditures			1

Expenditures

Payroll	\$ 1,040,438	(R26)
Advertising & Marketing	\$ 5,000	(R27)
Outside Services	\$ 40,000	(R28)
Legal fees	\$ 15,000	(R29)
Supplies	\$ 11,000	(R30)
Fire System Monitoring	\$ 5,919	(R31)
Insurance	\$ 200,556	(R32)
Utilities	\$ 47,000	(R33)
Internet	\$ 1,540	(R34)
Stormwater	\$ 4,600	(R35)
Misc Expenses	\$ 1,000	(R36)
Maintenance & Repair (Dike)	\$ 63,000	(R37)
Maintenance & Repair (Grounds)	\$ 27,000	(R38)
Maintenance & Repair (Rail)	\$ 5,000	(R39)
Maintenance & Repair (Pumps)	\$ 3,000	(R40)
Maintenance & Repair (Equipment)	\$ 7,500	(R41)
Maintenance & Repair (Structures)	\$ 34,000	(R42)
Maintenance & Repair (Streets)	\$ 2,000	(R43)
Total Real Estate/IP Expenditures	\$ 1,513,553	

Net Income 1,786,572

2023 PARKS BUDGET

Revenues		
Park & Trail Fees	\$ 5,000	(P1)
Adopt-a-bench	\$ 2,500	(P2)
Total Park Revenues	\$ 7,500	
		_
Expenditures		
Payroll	\$ 250,835	(P3)
Marketing	\$ 2,500	(P4)
Outside Services	\$ 2,000	(P5)
Supplies	\$ 3,000	(P6)
Janitorial	\$ 1,750	(P7)
Insurance	\$ 5,843	(P8)
Utilities	\$ 15,017	(P9)
Misc Expenses	\$ 500	(P10)
Maintenance & Repair (Equipment)	\$ 7,000	(P11)
Maintenance & Repair (Structures)	\$ 3,000	(P12)
Maintenance & Repair (Grounds)	\$ 32,338	(P13)
Total Park Expenditures	\$ 323,783	

\$ (316,283)

Net Income

2023 BUDGETED GENERAL & ADMINISTRATIVE

	2	2022 Proj	20	23 Budget	% Change	
General & Administrative Revenues:		·		Ť		
Sponsorship Revenues	\$	29,140	\$	30,000		(G1)
Total General & Administrative Revenues	\$	29,140	\$	30,000	•	(•.)
rotal contra a rammonativo novoluco	<u>Ψ</u>	20,110	Ψ	00,000		
General & Adminstrative Expenditures:						
Salaries and wages	\$	357,596	\$	510,290	42.7%	(G2)
Overtime - Permanent EE's	\$	15,000	\$	14,000	-6.7%	` '
Standby/Hazard Pay	\$	24,870	\$	25,200	1.3%	` '
Employee benefits & payroll taxes	\$	228,126	\$	318,209	39.5%	` '
Commissioner's comp and benefits	\$	101,778	\$	96,039	-5.6%	` '
Employee Uniforms	\$	7,895	\$	8,850	12.1%	` '
Employee Relations	\$	8,000	\$	9,000	12.5%	` '
Training Program	\$	42,600	\$	42,600	0.0%	` '
Wellness benefit	\$	10,500	\$	11,340	8.0%	` '
Advertising	\$	19,000	\$	19,000	0.0%	` '
Outside services	\$	15,000	\$	15,000	0.0%	,
Legal fees	\$	47,500	\$	45,000	-5.3%	(G13)
State audit	\$	13,839	\$	24,500	77.0%	` ,
Concerts in the park	\$	22,299	\$	23,500	5.4%	` '
IT Services	\$	82,000	\$	104,000	26.8%	. ,
Office supplies	\$	10,000	\$	10,000	0.0%	,
Copier	\$	4,000	\$	4,200	5.0%	(G18)
Printing and binding	\$	4,500	\$	4,500	0.0%	(G19)
Postage	\$	1,500	\$	1,500	0.0%	(G20)
Janitorial Maint	\$	2,000	\$	2,000	0.0%	(G21)
Promotional Hosting	\$	3,000	\$	3,000	0.0%	(G22)
Insurance	\$	7,860	\$	8,646	10.0%	(G23)
Marketing	\$	25,000	\$	30,000	20.0%	(G24)
Memberships & dues	\$	30,900	\$	33,300	7.8%	(G25)
Wheels & Wings	\$	7,000	\$	7,500	7.1%	
Publications	\$	200	\$	200	0.0%	(G27)
Taxes (Use tax)	\$	100	\$	100	0.0%	(G28)
Utilities	\$	15,170	\$	15,625	3.0%	(G29)
Telephone & communication	\$	25,981	\$	25,937	-0.2%	(G30)
Miscellaneous expenses	\$	40,500	\$	40,500	0.0%	(G31)
Maintenance & Repair (Office)	\$	3,500	\$	3,500	0.0%	(G32)
Maintenance & Repair (Grounds)	\$	200	\$	200	0.0%	(G33)
Fuel expense	\$	23,000	\$	20,000	-13.0%	(G34)
Election expense	\$	12,795	\$	-	-100.0%	(G35)
Total General & Administrative Expenditures	\$	1,213,209	\$	1,477,236	21.8%	

2023 Capital Project Budget Summary

MARINA (Operational Capital Projects):		
East dock replacement	\$	350,000
Breakwater dock/fishing dock resurfacing	\$	20,000
PARKS (Operational Capital Projects):		
Art Fund	\$	5,000
	_	
AIRPORT (Operational Capital Projects):		
Unleaded fuel tank (permit/tank/install)	\$	200,000
Tie-down Area plowing & re-seeding plus	\$	20,000
2 additional concrete tie-down		
REAL ESTATE/INDUSTRIAL PARK (Strategic Investments)		
Energy efficiency projects	\$	45,000
West-side Waterfront Development	\$	150,000
SCC Connector Rd (41st St) - engineering \$200,000 CAPITAL ASK		
SCC Connector Rd (41st St) - 1400' \$2,200,000 construction CAPITAL ASK	\$	200,000
DEAL SCHAFF (INIDIACIDIAL DADY (O		
REAL ESTATE/INDUSTRIAL PARK (Operational Capital Projects)	<u> </u>	15.000
Seal & Coat Parking Lot - Bldg 8	\$	15,000
Seal & Coat Parking Lot - Bldg 11	\$	20,000
Seal & Coat Parking Lot - Bldg 15	\$	18,000
Seal & Paint Exterior & Bldg Sign - Bldg 4	\$	29,000
IP Shop - building B doors	\$	15,000
Bldg 10 RTU's (5)	\$	20,000
Rail Repair	\$	15,000
HVAC Units	\$	30,000
LEVEE (Operational Capital Projects):	ı	
Levee Bank Restoration	\$	50,000
Levee Bank Nestoration	7	30,000
VEHICLES (Operational Capital Projects):		
F-150 - electric vehicle	\$	60,000
Gravely Mowers (2)	\$	24,000
Electric vehicle - replace Ford Explorer	\$	40,000
	7	
2023 Capital Projects	\$	1,326,000
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2022 Carryover projects - Bldg 20/Breakwater Access/Fuel Dock	\$	4,256,352
2022 Carryover and 2023 Capital Projects Total	\$	5,582,352